

Featuring Industry Experts:

Andrea Rattner, **Proskauer Rose LLP**
 Corrado Cardarelli, **Torys LLP**
 Dan Knappenberger, **Deloitte & Touche LLP**
 David Bussius, **Tofias PC**
 Debbie Richards, **Fisher Lynch Capital**
 Dennis W. Wagner, **Key Principal Partners Corp**
 Eric N. Roose, **White & Case LLP (Japan)**
 Frederick Sroka, **PricewaterhouseCoopers LLP**
 Gary B Mandel, **Simpson Thacher & Bartlett LLP**
 Glen Stevenson, **Nautic Partners**
 Harold Adrion, **Eisner LLP**
 Harpreet Anand, **Apax Partners, L.P.**
 Ivan Taback, **Proskauer Rose LLP**
 Jamiel E. Poindexter, **Proskauer Rose LLP**
 Joan Arnold, **Pepper Hamilton LLP**
 John Haag, **CMEA Ventures**
 Joseph A. (Tony) Hugg, **DLA Piper US LLP**
 Joseph Newburg, **Weil Gotshal & Manges LLP**
 Kathleen Ziga, **Dechert LLP**
 Kent J. Schreiner, **Ernst & Young LLP**
 Kevin Keyes, Fried, Frank, Harris, **Shriver & Jacobson LLP**
 Lawrence Zeff, **Eisner LLP**
 Len Schneidman, **Pepper Hamilton LLP**
 Lodewijk (Lou) Berger, **Loyens & Loeff (Luxembourg Desk)**
 Lon Smith, **Internal Revenue Service (IRS) (tbc)**
 Mark Christopher, **Edwards Angell Palmer & Dodge LLP**
 Mary Kuusisto, **Proskauer Rose LLP**
 Michael Frank, **Morrison & Foerster LLP**
 Michael J. Oates, Rothstein, Kass and **Company, P.C.**
 Nishith Desai, **Nishith Desai Associates**
 Peter Maher, **A & L Goodbody (Dublin)**
 Ravi Vish, **WestLB Mellon Asset Management (USA) LLC**
 Reza Hakimian, **Deloitte & Touche LLP**
 Robert Burke, **Wilmer Cutler Pickering Hale and Dorr LLP**
 Rom Watson, **Ropes & Gray LLP**
 Sam Kaywood, **Alson & Bird LLP**
 Scott S. Jones, **Proskauer Rose LLP**
 Scott Wragg, **Tofias PC**
 Stephen Shay, **Ropes and Gray LLP**
 Steven Bortnick, **Pepper Hamilton LLP**
 Steven Franklin, **Gunderson Dettmer Stough Villeneuve Franklin & Hachigian, LLP**
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 Michael Ho, **PriceWaterhouse Coopers LLP**

7th Annual

Private Equity Tax Practices 2008

The Premier Forum for Maximizing Private Equity Tax Benefits

June 23-25, 2008 • Hilton Boston Back Bay, Boston

30+ Essential Sessions

Master Tax Complexities: Featuring More New Topics

- ◆ Protect your fund from new laws on **Establishing Global Permanent Establishment Exposure**
- ◆ Extended **Experts and Insiders CFO Panel**
- ◆ Exclusive **State Tax Workshop**: Overcome conflicting and emerging laws on withholding and reporting
- ◆ **Ask the Audit Insider**: Get exclusive advice to ensure fund compliance

35+ Unrivalled Expert Speakers



Len Schneidman
Partner
Pepper Hamilton



Fred Sroka
Partner
PricewaterhouseCoopers LLP



Joan Arnold
Partner
Pepper Hamilton



Joseph Newberg
Partner
Weil Gotshal & Manges LLP



Nishith Desai
Partner
Nishith Desai Associates



Sam Kaywood
Partner
Alson & Bird LLP



Mary Kuusisto
Partner
Proskauer Rose LLP

Chaired by:
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Proskauer Rose LLP

Jamie E. Poindexter,
Partner, **Proskauer Rose LLP**

Dennis Wagner, *Chief Administrative Officer,*
Key Principal Partners

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Welcome to Private Equity Tax Practices 2008

Chaired by:



Scott S. Jones,
Partner, Proskauer
Rose LLP



Jamiel E.
Poindexter, Partner,
Proskauer Rose LLP



Dennis Wagner,
Chief Administrative
Officer, Proskauer
Rose LLP

Dear Private Equity Professional,

Private equity has evolved radically over the past 7 years, yet IIR's **Private Equity Tax Practices** remains the industry's unrivaled choice for the latest tax, regulatory and compliance issues and updates affecting PE firms. This year we've raised the bar once again to deliver exclusive insider tips and tax advice from the world's top experts.

Whether you attend every year, or haven't attended yet – **this is one year you can't afford to miss**. The tax requirements and implications surrounding private equity deals has exploded, and only the firms able to quickly and effectively adapt to the changing environment will survive.

Designed to conquer the greatest tax challenges and tackle the most essential issues facing your fund.

PLUS: Don't miss these new and expanded sessions for 2008

- Mastering **cross-border** challenges and **global** complexities in our expanded and enhanced International Tax Day
- Capitalizing on opportunity in **Asia** (with special focus on **China, Japan and India**)
- Overcoming conflicting and increasingly complex **state tax** rules, laws and consequences
- Enhancing profits with **fee waiver techniques** and **PE tax essentials**
- Key insights from the source: An invited **IRS representative** and expert **auditing insider** report exclusive tips to prepare you for what lies ahead

The Most Respected Forum for PE Tax Professionals, Fund Managers and Investors

Known for cultivating a carefully selected, high-quality speaker faculty, IIR's Private Equity Tax Practices will enhance your knowledge and expertise on the complex tax challenges in this highly specialized field.

Attracting more than 150 participants, you won't want to miss this premier event.

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A. State Tax Workshop: Conquering Conflicting and Complex Regulations Across the US

B. Bootcamp: Mastering PE Tax Essentials

Lauren Weiniger
Conference Director
IIR

"The conference was outstanding... the content was timely, well presented and thorough. I felt the speakers were outstanding, truly experts and leaders in the field"

– Jay Russell, CFO, DOJ Capital Management

INTERNATIONAL

8:00 **Conference Registration**

8:30 **Conference Chairpersons Opening Remarks**

Focus on Inbound Investments

8:35 **Minimizing and Managing UBTI and ECI in Private Equity Funds**

UBTI/ECI

- Identifying and avoiding Unrelated Business Taxable Income (UBTI) to protect your tax exempt investors
- Characterizing fees and guarantees that potentially count as UBTI
- Pinpointing Effectively Connected Income (ECI) for foreign investors
- Evaluating techniques and structures to avoid UBTI and ECI:
 - Blockers
 - Group Trusts
 - Excuse Provisions
 - Convertible Debt/Warrants
 - REITS

Rom Watson, *Partner*
ROPES & GRAY LLP

9:05 **Advanced Considerations When Funds Invest (Or Are Being Designed to Invest) in LLCs**

- Discovering the range of benefits and motivations for investing in LLCs
- Avoiding ECI and UBTI through advanced structuring techniques
 - Current and emerging blocker strategies
 - Other techniques
 - Complexities upon exit
- Structuring for likely exits
 - Achieving basis recovery
 - Interim distributions
 - Partial exits
- Examining special structuring issues when the target investment is operating as an S Corporation

Joseph Newberg, *Partner*
WEIL GOTSHAL & MANGES LLP

9:55 **Ensuring Accurate Withholdings and Regulatory Compliance with your Inbound Foreign Investors**

- Mitigating currency risks and other considerations
- Focusing on operating issues:
 - Withholding Tax
 - Debt
 - Dividends
 - Distributions

Speaker TBC

10:25 *Networking Break*

Breaking Development!

10:45 **Avoiding Taxable Presence and Permanent Establishment Risk in Foreign Jurisdictions**

NEW!

- Evaluating new considerations of fund's taxable presence in foreign jurisdictions
- Focusing on the taxation risk to the fund, not just its investment
- Minimizing fund's permanent establishment risk
- Examination of specific tax treaties
- Strategies to cope with the effects of FIN 48
- Protecting fund profitability by avoiding tax reserve requirements

Joan Arnold, *Partner*
PEPPER HAMILTON LLP

Len Schneidman, *Partner*
PEPPER HAMILTON LLP

11:35 **Conquering Complex Obstacles and Adverse Tax Consequences Associated with Cross Border Investments**

- Building outbound and inbound investments
- Choosing the ideal jurisdiction based on investor's and investment's goals and requirements
- Achieving More Favorable Tax Treatment by Conquering Structuring Challenges with Offshore Funds
- Ensuring regulatory compliance with your inbound foreign investors
- Maximizing tax benefits by evaluating specific tax treaties for each investment Utilizing hybrid instruments
- Currency Exchange considerations
- Operating Issues: Withholding Tax, Debt, Dividends and Distributions
- Exit Strategies: Commonly overlooked considerations for minimizing tax when selling the investment

Harold Adrion, *Senior International Tax Partner*
EISNER LLP

Frederick Sroka, *Partner*
PRICEWATERHOUSECOOPERS, LLP

12:25 *Networking Lunch*

Capitalizing on Outbound Investment Strategies and Exposing the Greatest Potential for Global Growth

1:35 **Enhancing Profits When Structuring Outbound Foreign Investments**

- Maximizing return after foreign AND US taxes with non-US target companies

INTERNATIONAL

- Overcoming complications with funds that mix investor categories
 - US vs. Non-US
 - Tax exemptions and taxable entities
- Transfer pricing within the fund management group
- Planning ahead to prepare for the impact of new rules and developments
- Overcoming complexities associated with AIVs
- Avoiding potential consequences of Subpart F and PFIC income

Stephen Shay, *Partner*
ROPES AND GRAY LLP

Kent J. Schreiner, *Partner*
ERNST & YOUNG

NEW!

EXTENDED SESSION: OPPORTUNITY EXPLOSION IN ASIA

- Understanding emerging trends and laws impacting the taxation of funds, fund managers and investors
- Evaluating new investment vehicles to minimize taxable presence
- Exiting the investment: What to consider during initial structure and when divesting in Asian countries

2:25 A. CHINA



Optimizing opportunities while minimizing risk in a growing economy

- China's new enterprise tax act – how will it affect your fund?
- Avoiding being caught in a larger net by structuring around new provisions
- Using Hong Kong to house fund managers: Evaluating individual legal, tax and financial legislature
- Updated advice on choosing holding structures for investing different asset classes
- Exit considerations and China-related financing structures

Sam Kaywood, *Partner*
ALSTON & BIRD LLP

Michael Ho, *Partner, China Tax Desk*
PRICEWATERHOUSE COOPERS

2:55 B. INDIA



- Demystifying and interpreting ambiguous and inconsistent tax policies
- Enhancing after tax returns by minimizing taxable presence through better management and increased monitoring of local activities
- Examining operational needs in a new environment
- Capturing growth opportunities and understanding tax implications involved

- Demystifying and interpreting ambiguous and inconsistent tax policies
- Enhancing after tax returns by minimizing taxable presence through better management and increased monitoring of local activities
- Revealing how new developments will impact your fund

Nishith Desai, *Partner*

NISHITH DESAI ASSOCIATES

Ravi Vish, *Chief Executive Officer*

WESTLB MELLON ASSET MANAGEMENT (USA) LLC

3:25 *Networking Break*

3:45 C. JAPAN



- Maximizing returns by structuring fund investments around Japan's high tax environment
- Examining new tax law provisions affecting private equity investment in Japan
- Taking advantage of Japan's new independent agent exception
- Capital gain exit tax planning - techniques, traps for the unwary and solutions
- Managing permanent establishment tax risk
- Effective use of tax treaties

Eric N. Roose, *Partner*

WHITE & CASE LLP (JAPAN)

4:15 EUROPEAN GROWTH:



Seizing Opportunity by Enhancing Your European Strategy

- Uncovering new structures and strategies to maximize benefits when making an acquisition in Europe
- Setting up a (Benelux) Holding company below a fund to invest into Europe
- Forming Luxemburg SIF and Netherland Funds
- Fund formation: offshore or onshore?
- Onshore European fund regimes
- Ensuring regulatory compliance with in-bound European investors
- Maximizing deductible leverage in portfolio companies through use of shareholders loans
- Comparison of widely used holding vehicles in the Netherlands, Luxembourg and Belgium
- Taxation of carried interest and dividends in Europe
- Capitalizing on European tax advantages, credit systems and currency opportunities

Lodewijk (Lou) Berger, *Partner*

LOYENS & LOEFF (NETHERLANDS/LUXEMBOURG DESK)

Peter Maher, *Partner*

A & L GOODBODY (DUBLIN)

INTERNATIONAL

5:00 **CANADIAN UPDATE:**



The new Canadian-US Tax protocol's impact on private equity firm investment.

NEW!

- Examining new and complex rules effecting tax treatment of:
 - Hybrid entities
 - Limitation on benefits
- Consequences for existing cross-border structures and proposed M&A transactions

- Taking advantage of the latest way to take a US business public in Canada using hybrid entities
- Capitalizing on "repo" structures to circumvent treaty laws and gain valuable deductions

Corrado Cardarelli, *Partner*
TORYS LLP

William J. Corcoran, *Partner*
OSLER, HOSKIN & HARCOURT LLP

5:40 *End of Conference, Day 1*

PRIVATE EQUITY TAX CHALLENGES

8:30 *Morning Registration and Coffee*

9:00 **Conference Chairperson's Day Two Remarks**

BREAKING NEWS

9:05 **Tax and Regulatory Updates: Staying ahead of the legislative horizon**

What's new now, and what haven't you heard yet? Make more informed decisions for tomorrow by gaining exclusive insight into potential new tax updates and decisions

- Maximize financial stability in uncertain times and stay in control of tax requirements
- Examining potential new laws and congressional statutes
- Understanding how the increased rate of regulator change will impact future PE business
- Enforcement efforts regarding partnerships
- Withholdings for foreign partners
- Undertakings at the IRS
- Understanding potential impacts and issues with debt restructuring

Lon Smith
Associate Chief Counsel
IRS (TBC)

Scott Jones
Partner
PROSKAUER ROSE LLP

Jamiel E. Poindexter
Partner
PROSKAUER ROSE LLP

10:05 **Accounting Update 2008: Revealing potential developments and impacts on PE firms**

- Implementing changes based on recent IRS Issuances:

- The Impact of IRS Code Section 6694 and the Tax Return Preparer Disclosure
- Applying IRS guidance in Notices 2008-11, 12 and 13
- Revenue Procedure 2008-14
- Shielding from potential impact of new proposed treasury standards
- Fin 48: Evaluating the impact of recent updates
- Highlighting FASB, GAAP and PEIGG updates
- Ensuring accurate internal accounting when marking to market
- Clarifying audit Issues

Lawrence Zeff
Tax Partner
EISNER LLP

Fred Sroka
Partner
PRICEWATERHOUSE COOPERS LLP

11:00 *Networking Break*

11:20 **Conquering Complex and Conflicting State Taxes: Reporting and Complying with Multiple State Tax Laws**

STATE TAX

- Exposing state issues
- Examining mandatory withholdings for non-residents
- Keeping track of multiple or conflicting state requirements
- Allocations, Appropriations and Composite Returns
- Potential tax liabilities when filing state returns
- Understanding where you need to file and how
- Getting tax returns done when you invest in pass through entities

Michael J. Oates
Principal
ROTHSTEIN KASS AND COMPANY, P.C.

TRACKS

12:00 **Best Practice Roundtable: Non-Tax Issues Facing Private Equity Funds**

- Tackling accounting and financial issues affecting tax treatment of your fund
- CFOs Debate: Ideal techniques to conquer recent challenges
- Sharpening practices to enhance fund operations and performance

- Sourcing and Financing: Issues and strategies to excel
- Sam Kaywood,
Partner
ALSTON & BIRD LLP
Additional Panelists TBC

1:00 *Networking Lunch*

TRACK A: Fund Valuation and Investment

2:00 **CASE STUDY: FASB 157 in 2008 and beyond**

NEW!

FASB 157

- Highlighting required disclosures
 - Levels 1,2 and 3
 - Rollforward of realized/unrealized gains and losses
- Understanding valuation drivers
- Improving your valuation with post-implementation ideas and best practice advice
- Implementing and demonstrating a formal valuation methodology
- Compliance with AICPA practice aid for alternative investment vehicles

Debbie Richards, *CFO*

Fisher Lynch Capital

Dan Knappenberger, *CFA, ASA, Principal –Valuation Services*

Deloitte Financial/Advisory Services LLP

Reza Hakimian, *Director*

Deloitte Financial/Advisory Services LLP

3:00 **Fin 48: Impacts, Implementation and Compliance**

NEW!

FIN 48

- Understanding the scope of FIN48
 - Uncertain tax positions, Recognition, Measurement
- Impact on Private Equity Funds
 - Offshore funds/international tax considerations
 - State and local income tax considerations
 - Portfolio company considerations
 - Withholding taxes and transaction structuring
 - Non-filing risks (nexus/permanent establishment)
 - Blockers and other taxable entities
- Recent guidance
 - **FSP FIN 48-1**—Definition of *Settlement* in FASB Interpretation No. 48
 - **FSP FIN 48-2**—Effective Date of FASB Interpretation No. 48 for Certain Nonpublic Enterprises

David Bussius, *Shareholder*

Tofias PC

Scott Wragg, *Shareholder*

Tofias PC

TRACK B: Fund Structure and Administration

Fund Formation: Enhancing Tax Benefits When Structuring PE Funds

- Examining the impact of various fund structures on both GPs and LPs
- Comparing benefits of LLCs and LPs to determine the most tax efficient entity
- Negotiating particular acquisition events
- Adding value by aligning fund structure and deal structure
- Structuring for UBTI sensitive investors
- Determining the optimal fund jurisdiction and evaluating considerations and complications

Steven Franklin

Partner

Gunderson Dettmer Stough Villeneuve Franklin & Hachigian LLP

Fund Administration, Allocation and Distribution

- Techniques for offsetting management fees
- Avoiding common pitfalls and minimizing risks when administering fee waivers
- Transfer pricing agreements between US and non-US entities
- Fund allocation and distribution issues
- Examining items of income on K1

Robert Burke

Partner

Wilmer Cutler Pickering Hale and Dorr LLP

3:45

Networking Break

TRACKS

TRACK A: Fund Valuation and Investment

4:05

Exit Only: Alternative Strategies for Exiting PE Investments

- Examining new compliance issues for withholding
- Avoiding potential tax liabilities for the fund
- Executing complex transactions when exiting the investment
- Determining the optimal strategy by evaluating the pros and cons of new investment vehicles
- Understanding key considerations when operating domestically and/or internationally

EXIT

Kevin Keyes
Partner
Fried, Frank, Harris, Shriver & Jacobson LLP
Steven Bortnick
Partner
Pepper Hamilton LLP

4:55

Examining Tax Consequences and Considerations for M&A

- The impact of the debt market
- Considering financing issues for PE firms
- Achieving tax flexibility through hybrid (barnesandnoble.com) structures
- Analyzing new and emerging structures:
 - Sponsored Spin off transactions
 - PIPEs
 - UPREIT structures
 - Back leverage and Internal leverage

M&A

Gary B Mandel
Partner
Simpson Thacher & Bartlett LLP

TRACK B: Fund Structure and Administration

ERISA: moving forward, what you need to know now

- Ensuring ERISA and plan asset compliance
- Qualifying as VCOC (Venture Capital Operating Company)
- Special ERISA issues for Funds of Funds
- Investments in funds by IRAs and similar entities
- 25% withholding
- Underpaid retirement benefits

ERISA

Joseph A. (Tony) Hugg
Counsel
DLA Piper US LLP

Susan Camillo
Partner
Dechert LLP

Kathleen Ziga
Partner
Dechert LLP

Estate Planning: Evaluating new strategies for our current economy and planning for the road ahead

- The Estate Tax Repeal
- Enhancing total wealth by transferring carried interest
- Estate Freezes: Avoiding Section 2701 of the Internal Revenue Code by gifting a "vertical slice" of a GP's interest in the fund
- Vesting and valuation of carried interest and its effect on estate plans
- Interest Rate Implications: Strategies for a low-interest-rate economy and understanding what needs to change when rates increase

ESTATE

Mark Christopher
Partner
Edwards Angell Palmer & Dodge LLP

Ivan Taback
Partner
Proskauer Rose LLP

End of Conference, Day 2

PRIVATE EQUITY TAX CHALLENGES

9:00 **Chairpersons Recap of Day 2 and Introduction to Day 3**

9:05 **CFO Panel: Extended Q&A to address your unanswered questions**

Taking advantage of the last opportunity to utilize the transition rule: Actions that must be taken by year end to comply with 409A

John Haag
Chief Financial Officer/Chief Operating Officer
CMEA VENTURES

Dennis W. Wagner
Chief Administrative Officer
KEY PRINCIPAL PARTNERS CORP

Debbie Richards
CFO
FISHER LYNCH CAPITAL

Moderated by:
Scott Jones
Partner
PROSKAUER ROSE LLP

10:30 **Ask the Audit Expert: Compliance Tips and Tricks from Behind the Scenes**

- NEW!**
- Disclosing which forms are most highly scrutinized and when to file
 - Discovering which elections are being advised going forward
 - Key considerations when forming blockers
 - Evaluating overwithholding and underwithholding to determine the best tactic in each situation
 - The impact and current standing of the tax return preparers disclosure rule
 - Withholding for non-withholding partnerships
 - Non-qualifying intermediaries
 - Alleviating the burden of dealing with 3rd and 2nd tiers
 - Separating items and fund activity
- AUDIT**

Speaker TBC

Conquering Compensation Complexities: New Rules, Impending Legislation, and Essential Strategies for PE Firms

11:00 **Carried Interest: Planning today to protect against tomorrow's profits**

- NEW!**
- UPDATE on the fee waiver: Understanding where the burden impact will fall and the likelihood that it will come into effect in the near future
 - Protecting against potential rulings with techniques to minimize impact and hedge the risk
 - Evaluating how to administer and what we can learn from recent implementation
 - Avoiding pitfalls associated with taxing carried interest
 - Understanding the tax implications of management fees
 - Structuring the carried interest in the most favorable way
- CARRIED INTEREST**

Mary Kuusisto
Partner
PROSKAUER ROSE LLP

11:30 **Optimizing Compensation Structure and Overcoming Potential Threats For GPs, LPs and Staff**

- NEW!**
- New takes on deferred management strategies
 - Protecting the GPs by including the right language in partnership agreements
 - Realizing how revised 409A deferred compensation rules impact investments in your portfolio
 - Taking advantage of the last opportunity to utilize the transition rule: Actions that must be taken by year end to comply with 409A
- 409A**

Andrea Rattner
Partner
PROSKAUER ROSE
Michael Frank
Partner
MORRISON & FOERSTER LLP

12:15 *Lunch for Workshop Participants*

POSTCONFERENCE WORKSHOPS

WORKSHOP A: 1:00 - 3:00

Conquering Conflicts and Complexities of State Taxes: Expert advice on knowing where, what and how to report, no matter where you are operating

- Avoid surprises by revealing the most common oversights
- In depth into the most aggressive state regimes
- Tackling intricacies of specific states, with focus on New York, Massachusetts, New Jersey, California, Pennsylvania
- Demystifying the many rules, laws and consequences of state withholding requirements

Glen Stevenson
CFO

Nautic Partners

Jon Muroff

Pricewaterhouse Coopers LLC (invited)

Scott Gilefsky

Ernst & Young (invited)

WORKSHOP B: 1:00 - 3:00

Bootcamp: Mastering PE Tax Essentials

The essential intensive training course for those new to PE tax, or looking for more comprehensive understanding of the more advanced issues covered in the main conference.

Workshop will be interactive and case-study driven to deliver key takeaways to immediately benefit your fund, Including:

Minimizing and Managing UBT/ECI

- M&A Tax Issues
- Taxable and tax-free transactions: Reasons, impacts and limitations
- Limits on the use of debt
- The 338 election: Why we use it and what you need to know

Steven Bortnick
Partner

Pepper Hamilton

Harpreet Anand
Tax Manager

Apax Partners, L.P.

6

Reasons You Can't Afford to Miss Private Equity Tax Practices

- 1 **"The presenters are leaders in their field and have a great capacity to impart their knowledge for practical application"**
– Bob Davenport, Partner, NND, LLP
- 2 **"Get an update on industry issues...an outstanding display of industry know-how"**
– Austin David, Tax Manager, KRG Capital Partners
- 3 **"Learn more about the tax implications of management fees, acquiring/exiting portfolio companies, and valuation"**
– Doreen Finn, Director-Tax, American Capital Strategies
- 4 **"Very practical, outstanding presenters... demonstrated in depth knowledge of industry"**
– Renee Knilus, Partner, KPMG LLP
- 5 **"Helpful FAS 157 info"**
– Katie Brennan, Accounting Manager, Thoma Cressey Bravo
- 6 **"Very good technical sessions with practical examples"**
– Evelyn Pellicone, CFO, Crestview

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For information on exhibiting only please contact: Ashley Chiplock, 646-895-7481 or achiplock@iirusa.com.

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U2072

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Dates and Venue June 23-25, 2008

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A block of rooms will be held for a limited period of time at the Hilton Boston Back Bay. All hotel bookings must be made through The Global Executive's Internet booking site. Please visit www.globalexec.com/iir to make your reservation. If you do not have web access, or need additional assistance, please call The Global Executive at (800) 516-4265 or (203) 431-8950. You can also send them an email at conf@globalexec.com or fax them at (203) 431-9305. The hotel will not accept individual calls for room reservations at the IIR negotiated group rate.

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Should you be unable to attend for any reason, please inform IIR IN WRITING prior to June 10, 2008 and a credit voucher for the full amount will be issued which must be used within one year of issuance. If you prefer, a full refund less a \$395 nonrefundable deposit will be issued. No refunds or credits will be given for cancellations received on or after June 10, 2008. Substitutions of enrolled delegates may be made at any time. Please indicate upon registration whether you are eligible for a discount. No two discounts can be combined. If, for any reason, IIR decides to cancel this conference, IIR does not accept responsibility for covering airfare, hotel or other costs incurred by registrants including delegates, speakers, sponsors and guests. Program content subject to change without notice. Press permission must be obtained prior to the event and is dependant upon speakers' approval. The press may not quote speakers or delegates unless they have obtained their approval in writing. Press passes do not include admittance to break-out sessions.

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If you are unable to attend the program, or would simply like to order additional sets of documentation for your colleagues, they are available for \$395 per set, including

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